Plenus Co.,Ltd.
Monthly Flash Mar 2025

※Existing stores include stores that have reduced operating hours.
※Partner chain is store where management of directly-operated store is entrusted to partners under the management consignment system.

Hotto Motto			FY2025	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	108.7												108.7
(Year-to-Year basis)	Existing stores	%	–	109.2												109.2
Store openings			–	1												1
	Regular chain		–	1												1
	Partner chain		–	0												0
	Franchise chain		–	0												0
Store closures			–	△ 1												△ 1
	Regular chain		–	△ 1												△ 1
	Partner chain		–	0												0
	Franchise chain		–	0												0
Transfer	Regular chain		–	1												1
	Partner chain		–	0												0
	Franchise chain		–	△ 1												△ 1
Number of stores			2,426	2,426												–
	Regular chain		673	674												–
	Partner chain		0	0												–
	Franchise chain		1,753	1,752												–

※The franchise chain includes the district headquarters

YAYOI			FY2025	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	113.6												113.6
(Year-to-Year basis)	Existing stores	%	–	112.5												112.5
Store openings			–	1												1
	Regular chain		–	1												1
	Partner chain		–	0												0
	Franchise chain		–	0												0
Store closures			–	0												0
	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	0												0
Transfer	Regular chain		–	0												0
	Partner chain		–	0												0
	Franchise chain		–	0												0
Number of stores			359	360												–
	Regular chain		266	267												–
	Partner chain		0	0												–
	Franchise chain		93	93												–

※The franchise chain includes the district headquarters

MK RESTAURANTS			FY2025	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Total
Monthly trends	All stores	%	–	95.0												95.0
(Year-to-Year basis)	Existing stores	%	–	101.3												101.3
Store openings			–	0												0
Store closures			–	△ 1												△ 1
Number of stores			24	23												–

Total number of group stores in Japan	FY2025	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
Number of stores	2,809	2,809											

Total number of overseas group stores		FY2025	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.
YAYOI		248	247											
	Thailand	190	189											
	Singapore	6	6											
	Australia	6	6											
	Taiwan	25	25											
	USA	3	3											
	Philippines	12	12											
	Malaysia	6	6											
Number of stores		248	247											