

To bring more satisfaction, smiles and delight to society

Plenus entered the food business in 1980. We have maintained the "customer first" credo since our founding, and have taken it upon ourselves to think from the customer's point of view and respect the customer's feelings in operating our business of offering freshly prepared enjoyable food.

Through our main business brand "Hotto Motto", a *bento* takeout meals chain, and "Yayoiken", a Japanese set-menu restaurant chain, we promise to fulfill our goal of bringing plenty more contentment - values that inspired the company name - to everyday life. We will bring even greater satisfaction to people throughout Japan and the world.

Plenus will keep its eyes on the future of society, and will continue challenging itself to bring satisfaction, smiles and delight to a great many people through its commitment to the local community, the environment, health and good eating.

Tatsuo Shioi, President and Representative Director, Plenus Company Limited



Founding Principle

"Customer First"

"Customer first" is our founding principle. To place priority on the customer, to act from the customer's point of view and to bring joy and satisfaction to the customer - these are at the basis of all our operations. We will put into practice this basic concept, which stands solid even in these fast-changing times.

Corporate Philosophy

We at Plenus will base all our actions on the customer's perspective, and will challenge ourselves to realize customer satisfaction and wellbeing through our food businesses, in order to continue delivering smiles and delight to society.

We operate businesses relating to food. Food is one of the basics of human living, and an energy source for human activities.

We recognize that the most important objective of our food businesses is to provide enjoyment, satisfaction and wellbeing to our customers, and we will think and act from the customer's perspective to realize this goal.

At the core of our work is our aspiration to deliver smiles and delight to a wide range of people engaged in all sorts of business activities, and we will continue challenging ourselves to fulfill this aspiration.

Bringing always freshly-made meals closer to you, for a vibrant future.





By packaging delicious and nutritionally balanced food into small containers, we contribute to a healthy lifestyle that heals the soul and energizes the body, providing meals that will lead to a vibrant future for each of our customers.

If great food is available to everyone, whenever they want to eat, they will be better able to enjoy the wonderful taste of freshly-made food anytime, anywhere, regardless of their age or lifestyle.

From selection of ingredients to preparation methods and hand to customers, Hotto Motto spreads this type of consideration and service throughout its carefully developed process, aiming to create new meals that will make each customer feel, "I've got to have this in my life."



Where ordinary is extraordinary.





YAYOI, a restaurant serving the authentic taste of a Japanese home-cooked meal. Our teishoku-style meals are designed to support people's daily lives, based on Japan's time-honored principle of meals consisting of one soup dish, one main dish and two side dishes. With a good mix of traditional and modern Japanese dishes, YAYOI's teishoku are nutritionallybalanced and enjoyed in a casual setting.

Good days or bad days, rain or shine. Life throws many things at us. Welcome to YAYOI, the restaurant where "ordinary is extraordinary."

A place you will feel at home whatever the weather.

Plenus

Bringing Japanese food culture to the world. Serving safe meals freshly-prepared and delicious.

We are actively expanding outside of Japan in order to share delicious Japanese food with everyone. Our mission is to deliver freshly-prepared delicious food and service that satisfies to people all over the world.

[Beijing Hotto Motto Restaurant Management Co., Ltd.] Chaina
[PLENUS & MK PTE. LTD.] Singapore
[YK Food Service Co., Ltd.] Korea
[PLENUS AusT PTY. LTD.] Australia
[Plenus Taiwan Co., Ltd.] Taiwan
[Plenus, Inc.] United States of America
[Plenus Global Pte, Ltd.] Singapore
[Bay POS, Inc.] United States of America









Providing the "SHABU-SHABU" which combines hearty ingredients and unique soups.

[PLENUS MK Co., Ltd.]



Spread all over Thailand, MK RESTAURANTS is the largest restaurant chain. MK RESTAURANTS is currently expanding to Japan while preserving our taste and originality. We serve reasonably priced meals, starting with our signature dish the "SHABU-SHABU" which combines hearty

ingredients and unique soups and including dim sum and other dishes. This has won us the support of young people and families as a restaurant that delivers "reasonably-priced and tasty" meals.

Continuously pursuing quality, reliability, and safety.

By processing and manufacturing rice, meat, aquatic products and seasonings in-house at Plenus group, we provide high value-added products to "Hotto Motto", "YAYOI " and "MK Restaurant".

[PLENUS FOODS Co., Ltd.]

[MSF Co., Ltd.]

[WEIHAI DONG WON FOOD CO., LTD.]



Here is an overview of Plenus,

Plenus

a company set to continue growing into the future.

Corporate Profile

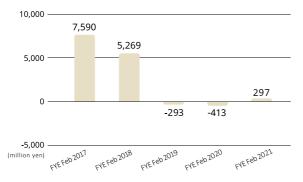
| Company Name: | Plenus Company Limited | |
|------------------------|--|-------------|
| Representative: | Tatsuo Shioi, President and Representative | Nov |
| | Director | Fel |
| Fukuoka Head Office: | 19-21 Kamimuta 1-chome, Hakata-ku, | 100 |
| | Fukuoka-shi, Fukuoka 812-8580, Japan. | |
| | Phone 092-452-3600(switchboard) | |
| Tokyo Head Office: | 7-1 Kayaba-cho 1-chome, Chuo-ku, Tokyo, | |
| | 103-0025, Japan. | |
| | Phone 03-3249-0311(switchboard) | |
| URL: | https://www.plenus.co.jp | Dec |
| Number of Shops: | 2,865 (1,065 directly managed, 1,800 | Nov |
| | franchises) | |
| Business Areas: | Hotto Motto franchising business, Yayoiken | Dec |
| | franchising business, sale of foodstuffs and | |
| | packaging materials | Dec |
| Date of Founding: | March 1960 | |
| Date of Establishment: | November 1976 | |
| Capital: | 3,461 million yen | |
| Number of Employees: | 1,209. Temporary Employees: 5,312 | |
| | (calculatin based on 8 working hours a day) | |
| Major Customers: | Ajinomoto Group, Nichirei Group, Nippon | Sept Dec |
| | Suisan Group, Nippon Ham Group, Mitsubishi | Dee |
| | Group, Kewpie Corporation, FP Corporation. | 1 |
| Major Banks: | Fukuoka Bank, Ltd., Nishi-Nippon City Bank, | |
| | Ltd., MUFG Bank, Ltd., Sumitomo Mitsui | Dec |
| | Banking Corporation | |
| | *Number of shops and employees are as of February 28, 2021 | |

Change in Sales

200,000 —



Change in Ordinary Profit



Corporate History

| March | 1960: | Taiyo Jimuki Limited established |
|-----------|-------|--|
| November | 1976: | Taiyo Jimuki Co., Ltd. established in Hiucho, Sasebo, Nagasaki |
| February | 1980: | Head office moved to Oroshihonmachi, Sasebo-shi, Nagasaki |
| April | 1980: | Kyushu Regional Headquarters of Hokka Hokka Tei Co., Ltd. established |
| July | 1980: | Hokka Hokka Tei Kyushu area No. 1 store opened in Fukuoka City |
| Anril | 1985: | Company name changed to Taiyo Co., Ltd. |
| - | 1987: | Kyushu Regional Headquarters of Hokka Hokka Tei |
| June | 1907. | Co., Ltd. merged with Taiyo Co., Ltd. |
| December | 1989. | Meshiyadon No. 1 store opened in Fukuoka City |
| | | Head office moved to Kamimuta, Hakata-ku, Fukuoka-shi |
| D | 1000. | |
| | | Company name changed to Plenus Co., Ltd. |
| July | 1993: | |
| | | Japan Securities Dealers Association |
| December | 1993: | PLENUS MK Co., Ltd. established |
| | | (subsidiary company) |
| June | 1998: | PLENUS FOODS Co., Ltd. established (subsidiary |
| | | company) |
| April | 1999: | Hokka Hokka Tei Co., Ltd. (Chiyoda-ku, Tokyo) |
| | | made into a subsidiary of Plenus Co., Ltd. |
| • | | Hokka Hokka Tei shops number 1,000 |
| September | | Meshiyadon restaurants number 100 |
| December | 2002: | Plenus listed on the First Section of the Tokyo Stock |
| | | Exchange |
| March | 2004: | Hokka Hokka Tei Co., Ltd. merged with Plenus Co., Ltd. Hokka Hokka Tei shops number 2,000 |
| December | 2004: | Nihonbashi Yayoi Building built in Chuo-ku, Tokyo, |
| | | to where the Tokyo Office is moved |
| July | 2006: | "Meshiyadon" trade name changed to "Yayoiken" |
| May | 2008: | New takeaway bento brand "Hotto Motto" created |
| May | 2009: | Head office moved to Kamimuta, Hakata-ku, |
| | | Fukuoka-shi |
| July | 2010: | Beijing Hotto Motto Restaurant Management Co., |
| | | Ltd. established at China (joint venture company) |
| February | 2011: | PLENUS & MK PTE. LTD. established at Singapore |
| | | (joint venture company) |
| January | 2012: | YK Food Service Co., Ltd. established at Korea |
| | | (joint venture company) |
| July | 2012: | Yayoiken restaurants number 200 |
| March | 2013: | PLENUS AusT PTY. LTD. established at Australia |
| | | (subsidiary company) |
| January | 2014: | PLENUS Taiwan Co., Ltd. established at Taiwan |
| | | (subsidiary company) |
| February | 2014: | PLENUS, Inc. established at America (subsidiary |
| | | company) |
| April | 2015: | PLENUS Global Pte, Ltd. established at Singapore |
| | | (subsidiary company) |
| June | 2015: | Bay POS, Inc. established at America (subsidiary |
| | | company) |
| March | 2016: | Tokyo head office established in Chuo-ku, Tokyo |
| | | (one company two head offices) |
| March | 2016: | Yayoiken restaurants number 300 |
| | | MIYAJIMA SHOYU FLAVOR Co., LTD. made into a |
| | | subsidiary of Plenus Co., Ltd. |
| November | 2018: | Acquired the shares of Weihai Dong Won Food |
| | | Co., Ltd., and made it a legal subsidiary. |
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